



27 March 2025



Ref: OIA-2024/25-0679

Dear 

Official Information Act request relating to New Zealand Countering Terrorism and Violent Extremism Strategy

Thank you for your Official Information Act 1982 (the Act) request received on 19 February 2025. You requested:

Context. In the New Zealand Countering Terrorism and Violent Extremism Strategy (addition released October 2022), your agency is listed as being a part of a multi-agency approach to countering terrorism and violent extremism, either as a lead agency or supporting agency.

I request:

- 1. Any strategy, annual reporting policy documentation, framework or assessment schedule that addresses and defines your agencies' progress measures in meeting your tasked outcomes and actions with specific regard to the NZCTVE strategy.*
- 2. The assessment methodology your agency uses to measure your success, progress or gaps in meeting your tasked outcomes. Please include KPIs, quantitative data (metrics) and any qualitative measures of success/progress.*
- 3. If your agency does not have any formal assessment measures, a brief explanation as to why your agency has chosen not to do so.*
- 4. If your agency has a planned assessment framework which is currently under development, when this assessment is due to be released and whether it will be made available to the NZ Public.*

The time frame for responding to your request was extended under section 15A of the Act by 10 working days because consultations were needed before a decision could be made on the request. Following this extension, I am now in a position to respond.

On 6 March 2025 you met in person with officials from the Department of the Prime Minister and Cabinet (DPMC) to discuss your request. You confirmed that you were seeking to understand how we (as a system) assess success against the Counter Terrorism Strategy, rather than plans and reporting for specific projects.

You were provided with some context around the development and status of the strategy, and the process by which we assess the capabilities therein. DPMC agreed to send you the following:

- 1. Information about the development of the capability model*
- 2. Work plans from 2022*
- 3. Terms of Reference for the Counter Terrorism Coordination Committee*

The Counter-Terrorism Coordination Committee (CTCC) brings together the agencies who deliver the work to advance priority areas and national capabilities described in New Zealand's Countering and Preventing Terrorism Strategy. DPMC's role as chair of the CTCC is to coordinate and drive system-level or priority projects being led by different agencies across the government and retain "line of sight" of other major counter terrorism projects at the agency or multi-agency level. The CTCC work plans do not reflect all of the initiatives carried out by agencies in the counter terrorism system. Each agency will have their own priorities and responsibilities which they undertake as part of their respective roles in the system.

Information being released

In relation to question [1] please find the publicly available information that relates to the Counter Terrorism System Capability Review. [Response to Official Information Act request: OIA-2020/21-0753 relating to Counter-Terrorism system capability review.](#)

In relation to questions [2] and [3] please see the attached Work Plans and Terms of Reference. Please note some information is withheld under the following sections of the Act:

- s6(a), to protect the security or defence of New Zealand or the international relations of the Government of New Zealand
- s9(2)(f)(iv), to maintain the confidentiality of advice tendered by or to Ministers and officials.

In making my decision, I have considered the public interest considerations in section 9(1) of the Act. No public interest has been identified that would be sufficient to outweigh the reasons for withholding that information.

You have the right to ask the Ombudsman to investigate and review my decision under section 28(3) of the Act.

This response will be published on the Department of the Prime Minister and Cabinet's website during our regular publication cycle. Typically, information is released monthly, or as otherwise determined. Your personal information including name and contact details will be removed for publication.

Yours sincerely



Bridget White
Executive Director
National Security

CAPABILITY	s6(a)	INITIATIVES 2023	LEAD(S)	s9(2)(f)(iv)	DATE
← CORE CAPABILITIES Address the causes of violent extremism and promote social inclusion		<ul style="list-style-type: none"> Coordination with Social Cohesion Programme and National Action Plan on Racism 	MSD / MOJ		Ongoing
		<ul style="list-style-type: none"> Social Cohesion Fund 	MSD		Complete
		<ul style="list-style-type: none"> Assess NZ posture towards international CT efforts 	MFAT / DPMC		Dec 2023
← Understand the threat environment , to inform prevention efforts		<ul style="list-style-type: none"> Embed National Centre of Research Excellence (RCOI Rec 14) 	DPMC		Complete
		<ul style="list-style-type: none"> Christchurch Call to Action 	DPMC		Ongoing
Prevent and counter violent extremism , to safeguard and build resilience in our communities		<ul style="list-style-type: none"> PCVE Strategic Framework (RCOI Rec 4) Embed He Aranga Ake 	DPMC NZP / MSD		TBD Dec 2023
		<ul style="list-style-type: none"> PCVE strategic fund for community / civil society organisations Designations framework 	DPMC / DIA MOJ		Dec 2023 Complete
	Detect and investigate threats , to enable effective preventive action	<ul style="list-style-type: none"> Reporting and response mechanisms (RCOI Rec 12) 	NZ Police		TBD
		<ul style="list-style-type: none"> Safer Communities Fund, tranche 3 	DIA		Complete
Respond to incidents , to protect lives and support victims		<ul style="list-style-type: none"> CT Readiness Programme 	DPMC		Ongoing
	Recover from terrorist incidents , to support a return to wellbeing	<ul style="list-style-type: none"> Support the welfare and recovery of victims, families, communities and organisations, and improve system preparedness 	CTCC		Managed
<ul style="list-style-type: none"> Review the Kaiwhakaoranga specialist case management service 		MSD		Dec 2023	
<ul style="list-style-type: none"> Assess economic robustness following CT shocks 		CTCC / TSY		TDB	
← ENABLING Coordinate the system , to ensure our efforts are integrated, effective, efficient and reflect our values	<ul style="list-style-type: none"> Countering Terrorism and Violent Extremism Strategy refresh (RCOI Rec 4) 	DPMC		TBD	
	<ul style="list-style-type: none"> Enhanced central CT coordination / delivery capability 	DPMC		Ongoing	
	<ul style="list-style-type: none"> CT legislative review (RCOI Rec 18) 	MOJ		Dec 2023	
← Collaborate and communicate , to enable us to work together as a nation to reduce the risk	<ul style="list-style-type: none"> Advisory Group on Counter-Terrorism (RCOI Rec 7) 	DPMC		Dec 2023	
	<ul style="list-style-type: none"> HWT annual hui (RCOI Rec 16) 	DPMC		Dec 2023	
	<ul style="list-style-type: none"> Enhanced CTCC agenda / schedule 	DPMC		Ongoing	

	CAPABILITY	INITIATIVES 2024	LEAD(S)	DATE
← CORE CAPABILITIES	Address the causes of violent extremism and promote social inclusion	[s6(a)] To be progressed through existing lines of effort and agencies' BAU work, including supporting social cohesion efforts with communities during the ongoing Israel / Gaza conflict.		
	Understand the threat environment , to inform prevention efforts	<ul style="list-style-type: none"> CT research priorities and programme for CTCC, through HWT National Centre of Research Excellence 	DPMC	Dec 2024
	Prevent and counter violent extremism , to safeguard and build resilience in our communities	<ul style="list-style-type: none"> Embed He Aranga Ake PCVE fund for community / civil society organisations 'Support people with violent extremism ideologies to disengage' capability review, lines of effort 	NZP / MSD DPMC / DIA DPMC / CTCC	Sep 2024 Dec 2024 Jun 2024
	Detect and investigate threats , to enable effective preventive action	[s6(a)] To be progressed through existing lines of effort and agencies' BAU work.		
	Protect people and places , to keep them safe from harm	<ul style="list-style-type: none"> Safer Communities Fund Promote Crowded Places work 'Protecting people and places' capability review, lines of effort 	DIA NZPolice DPMC / CTCC	Sep 2024 [TBD] Jun 2024
	Respond to incidents , to protect lives and support victims	<ul style="list-style-type: none"> CT Readiness Programme [s6(a)] 	DPMC DPMC / CTCC	Ongoing [TBD]
	Recover from terrorist incidents , to support a return to wellbeing	<ul style="list-style-type: none"> Supporting victims of terrorism framework 	DPMC	Jul 2024
← ENABLING	Coordinate the system , to ensure our efforts are integrated, effective, efficient and reflect our values	<ul style="list-style-type: none"> Countering Terrorism and Violent Extremism Strategy refresh [potential – subject to resource availability] CT legislative review 	DPMC MOJ	[TBD] [TBD]
	Collaborate and communicate , to enable us to work together as a nation to reduce the risk	<ul style="list-style-type: none"> Enhanced CTCC agenda / schedule Transition RCOI Recommendations into BAU 	DPMC CTCC	Ongoing July 2024

s9(2)(f)(iv)

Released under the Official Information Act 1982

s9(2)(f)(iv), s6(a)

Released under the Official Information Act 1982



ODESC

Officials' Committee for Domestic
and External Security Coordination

Counter-Terrorism Coordination Committee (CTCC)

Terms of Reference

Purpose

The Counter-Terrorism Coordination Committee (CTCC) coordinates and drives activity across the counter-terrorism (CT) system, to implement the national *Counter-Terrorism Strategy* (CT Strategy).

Context

The CTCC was established by DPMC in 2015, to bring together the significant pieces of CT work being led by different agencies across government, and to collectively deliver improvements to the CT system at a national level. New Zealand's first national CT Strategy was agreed by Cabinet in September 2019, with the aim of "*bringing our nation together to protect all New Zealanders from terrorism and violent extremism*".

Role of the CTCC

The CTCC is responsible for ensuring the National Security System (NSS) delivers the vision, outcomes and commitments set out in the CT Strategy. The key responsibilities of the CTCC are therefore to implement the CT Strategy by:

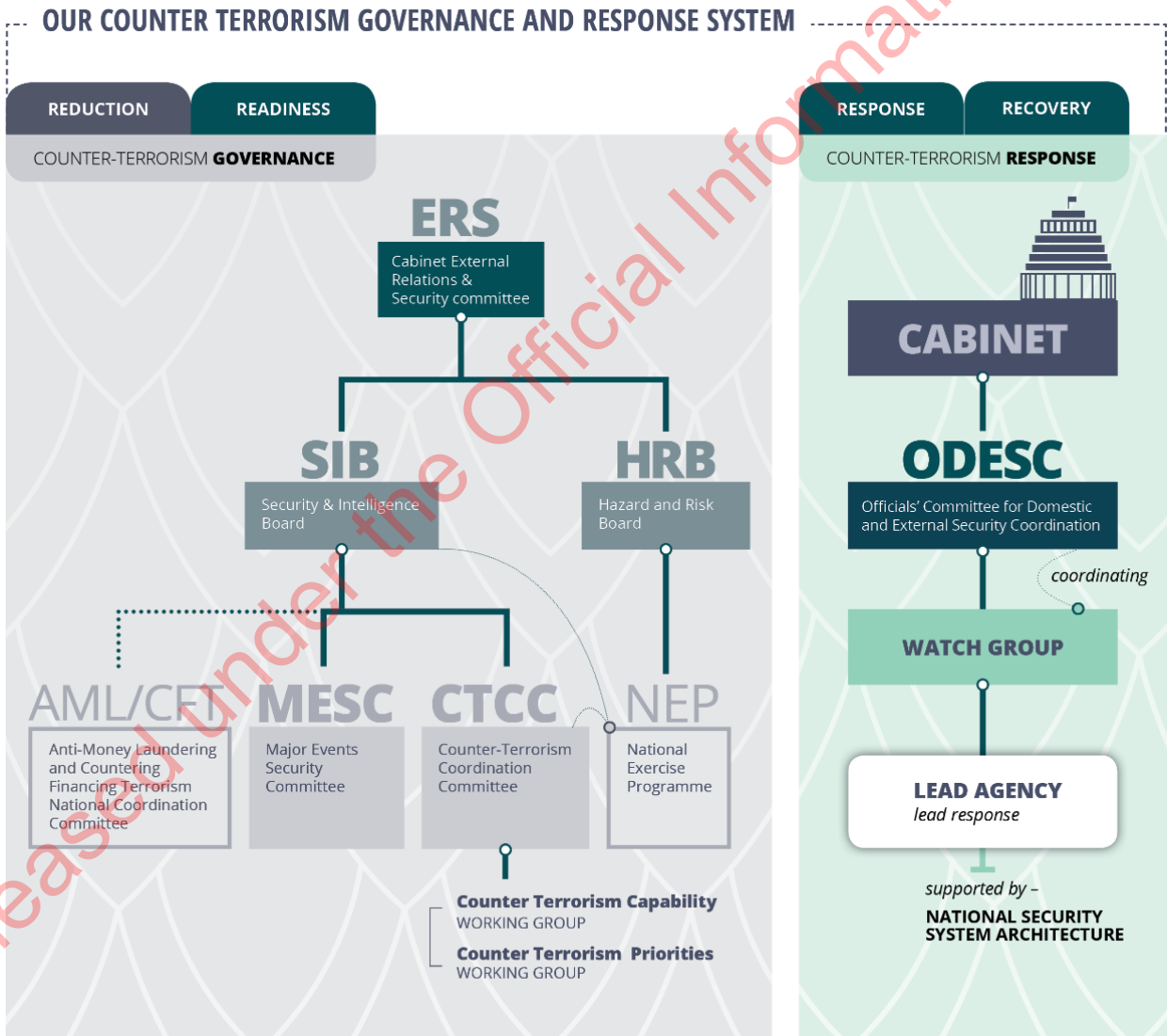
- a. **Supporting strategic CT decision making and action**, including by providing advice and recommendations to the Security and Intelligence Board (SIB) on:
 - The CT Strategy, to ensure it remains relevant and fit for purpose.
 - CT risk management practice (across the 4Rs aspects of the CT Strategy), including governance gaps and opportunities for improvement.
 - Specific CT-related priorities for action (such as significant CTWP adjustments).
- b. **Coordinating and driving inter-agency CT work**, including:
 - Maintaining a comprehensive and cohesive CT Work Programme (CTWP), to deliver strategy objectives.
 - Developing appropriate performance measures to monitor CTWP progress, and using these indicators to report regularly to the Security and Intelligence Board (SIB).
 - Managing and de-conflicting risks, issues and interdependencies relating to the delivery of individual CTWP elements.
 - Prioritising and coordinating the resourcing of priority CT system work streams where required (acknowledging that agencies retain authority and responsibility for allocating their own resources).

CTCC member agencies, in their roles as individual CTWP element owners, are responsible for ensuring each element:

- Remains aligned to the CT Strategy.
- Is delivered in the most efficient and effective way, using appropriate performance indicators.
- Takes into account connections to other CTWP elements, as well as the broader NSS as appropriate.
- Are appropriately resourced.

Governance and reporting to the Security and Intelligence Board

The CTCC is a sub-committee of SIB. It provides advice and assurance to SIB about CT systems risks, priorities, projects and resourcing requirements. CTCC reporting to SIB will take the form of a regular report-back, and risks and issues will be escalated on an as-required basis



Sub-groups of the CTCC

Working groups reporting to and accountable to CTCC will be established by as required. There are two enduring CTCC working groups:

- a. The **Counter-Terrorism Capability Working Group (CTCWG)**, an ad hoc sub-committee responsible for enhancing New Zealand's readiness to respond to a terrorist incident.
- b. The **Counter-Terrorism Priorities Working Group**, is responsible for recommending updates to the CTWP to address New Zealand's CT risks and vulnerabilities. This working group is also responsible for sector coordination of the National Security and Intelligence Priority (NSIP) on CT, reporting in parallel on this aspect to the National Intelligence Coordination Committee (NICC).

Membership

The CTCC is chaired by the Counter-Terrorism Strategic Coordinator. Membership of CTCC will comprise representatives of NSS agencies operating in the CT system, with agency attendees to be confirmed in consultation with the Chair and to be of an appropriately senior level.

CTCC meeting arrangements

The CTCC will meet at least quarterly – and significantly more often if required – with meetings aligned to the SIB meeting schedule where possible. Every second meeting will include social sector agencies, and the CTCC will allow for other external groups to present and discuss CT-related issues. The National Security Group (NSG) within DPMC will provide secretariat services.

The Chair will set the meeting agenda with a focus on strategic issues and risks, and interdependencies across work streams. Work streams with a RAG status of Red will be reviewed at each meeting. Members can add items to the agenda by advising the Chair.

All papers for consideration must be lodged with the Secretariat at least five working days prior to the meeting, and will be circulated electronically to members at least three working days before the meeting. The purpose of all papers should be identified in the agenda as being for *information*, *discussion* or *decision-making*.

Prior to each meeting, members should ensure that they:

- Read and understand the papers to be taken as read and any other papers submitted.
- Have formed a position on any decisions required by the CTCC.
- Prepare any feedback or questions.

CTCC members should be prepared to represent the views of their agency at meetings. Members should also look to demonstrate the following values and behaviours:

- Debating difficult issues, and coming out with clear and agreed decisions focused on delivering the CT Strategy.
- Working as a unified team.

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- Prioritising system interests above the interests of individual agencies, and not straying into day-to-day operational issues.

Following each meeting, members should ensure that they:

- Complete any actions assigned to them.
- Communicate relevant CTCC decisions to their respective agencies and teams.

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