



## Proactive Release

The following document has been proactively released by the Department of the Prime Minister and Cabinet (DPMC), on behalf of Hon Mark Mitchell, Minister for Emergency Management and Recovery:

### **North Island Weather Events Recovery Framework**

The following documents have been included in this release:

**Title of paper:** North Island Weather Events Recovery Framework (ECO-24-SUB-0039 refers)

**Title of minute:** Report of the Cabinet Economic Policy Committee Minute (CAB-24-MIN-0109 refers)

**Title of minute:** North Island Weather Events Recovery Framework (ECO-24-MIN-0039 refers)

Some parts of this information release would not be appropriate to release and, if requested, would be withheld under the Official Information Act 1982 (the Act). Where this is the case, the relevant section of the Act that would apply has been identified. Where information has been withheld, no public interest has been identified that would outweigh the reasons for withholding it.

### **Key to redaction codes:**

- section 9(2)(a), to protect the privacy of individuals
- section 9(2)(f)(iv), to maintain the confidentiality of advice tendered by or to Ministers and officials

Office of the Minister Hon Mark Mitchell  
**Minister for Emergency Management and Recovery**

Chair, Cabinet Economic Policy Committee

## **North Island Weather Events Recovery Framework**

### **Proposal**

- 1 This paper provides a Recovery Framework with targets based on the current status of progress and regional plans (mid-March 2024) for the North Island Weather Events (NIWE). This Framework sets out key goals and targets allowing me to track progress towards final land categorisation, buyout offers, and infrastructure projects being delivered and completed, ensuring property owners have certainty to make decisions about their future.

### **Background**

- 2 The Cyclone Recovery Unit (CRU) is leading, coordinating, and monitoring the NIWE recovery for the Crown, including administering a portion of the recovery funding. The CRU has contracted Crown Infrastructure Partners (CIP) to support and monitor councils' delivery on initiatives with Crown investment. Together the CRU and CIP run governance across regional plans. Their current focus is working with councils to identify and remove blockages and issues that impede fast results. CIP is using its expertise to assess and provide advice on project delivery plans.
- 3 The recovery is being led locally. Councils retain responsibilities for land use decisions and regional/unitary authorities retain responsibility for hazard and flood planning and management. Central government is responsible for primary legislation and taking measures to enable recovery and providing support as well as a significant amount of funding.
- 4 Setting out key goals targets and quarterly milestones to track progress allows the Government to be confident the money it has invested in recovery is being used to ensure people have certainty about their future and regional economies are able to bounce back.

### **Recovery Framework**

- 5 The broader recovery that guides the NIWE is multifaceted and includes business, primary production, and economic recovery; land use decisions; infrastructure recovery; and natural and built environment resilience. Work being led out of other portfolios is essential.
- 6 The 100-Day Plan Committee asked me to report back with a framework to guide the ongoing cyclone recovery response events [Cab Min 100-24-MIN-0008 refers].

- 7 The attached Recovery Framework guides the ongoing cyclone recovery response. The Framework sits above the 27-point action plan that was laid out in the report considered by the 100-Day Plan Committee on 20 February 2024. Progress against the targets outlined in the Framework, alongside the delivery status of the actions in the action plan, will be part of the report back to the Cabinet Economic Policy Committee due by 30 June 2024.
- 8 The Recovery Framework sets out three key goals:
- 8.1. Property owners have certainty so they can make decisions about their future.
  - 8.2. Regional and local economies are strong.
  - 8.3. New Zealand has a coherent and enduring approach to emergency management and recovery.
- 9 Achieving these will mean people can move forward with their lives, after the impacts of the weather events. To focus delivery of these goals, the attached Framework details targets as at mid-March 2024 for the delivery of key outcomes under each goal. The Framework also outlines the responsibilities, governance, and escalation pathways. I expect many of these targets will be updated as the recovery progresses at pace, and as a result of the CRU and CIP working with Councils to speed up key aspects of this work.
- 10 Together, this plan, along with the reporting will enable me to track progress and ensure we achieve the intended outcomes for people.

### **Property owners have certainty so they can make decisions about their future**

#### *Property categorisation and voluntary buyouts will provide certainty for people*

- 11 The Auckland Council is using a process where property owners can 'opt in' to the risk assessment process. As at mid-March 2024, 2,650 property owners have 'opted in'. The Auckland Council anticipates categorisation will be complete for property owners that have opted in by September 2024. 90% of buyouts are anticipated to be complete by March 2025. These timelines may be impacted by additional property owners opting in and seeking assessment and categorisation. The voluntary buyout process is running concurrently with categorisation and the Auckland Council has made 97 buyout offers, 42 of which have been accepted and 24 settled.
- 12 The Auckland Council currently anticipates 1,122 properties benefiting from community-level risk mitigation projects, and a further 198 properties benefiting from property-level risk mitigation work.
- 13 The CRU and CIP are working with Auckland Council to identify specific steps to bring forward categorisation and infrastructure project delivery.
- 14 The Gisborne District Council and Hawke's Bay are finalising their property categorisation and have indicated work will be complete by April and June respectively. Both regions are also progressing property valuations and getting

buyout offers to property owners. They anticipate that all buyout offers will be made for category 3 properties by September 2024.

- 15 The Gisborne District Council is providing detail on its category 2 risk mitigation infrastructure projects in its Project Delivery Plan which is due by June 2024. This Plan will provide detail on the timeline for category 2 properties to have an intervention in place. The Council has continued to undertake work on its major stop bank projects alongside further planning.
- 16 In Hawke's Bay, 929 properties will be protected by community-level interventions that are currently in the planning phase. 627 of these properties are in Wairoa and 138 in Pōrangahau which are both subject to viable community or property level risk mitigation options being found. The Regional Council will recategorise category 2 properties to category 1 at the time of consenting of the relevant community or property level risk mitigation project. The region has only one category 2P property (for property level intervention) in Hawke's Bay as at mid-March 2024.
- 17 I have written to other Councils affected by the NIWE outlining my expectation that they will provide details of any categorisation and buyouts required by the end of April.
- 18 The whenua Māori and marae pathway is being led by the CRU. The identification of category 3 whenua Māori is nearly complete. Valuations have been completed for six affected marae<sup>1</sup>, to inform advice on the expected financial implications of the pathway by the end of March to the Ministers of Finance, Emergency Management and Recovery, Māori-Crown Relations and Māori Development. Decisions on this advice will facilitate offers being discussed with each of the seven category 3 marae.
- 19 Further advice to Ministers will follow in April, once valuations for category 3 whenua Māori residential properties have been completed. This paper will include advice on any outstanding policy and financial matters. Decisions on this advice will allow support packages to be developed and offered for residential properties.

*Infrastructure projects that mitigate community and property level risk will provide certainty and allow people to make decisions for their future*

- 20 Flood mitigation infrastructure projects are being implemented by Regional/Unitary Councils because they have the statutory responsibility to mitigate flood risk, for hazard and flood planning as well as the physical works and construction.
- 21 Planning for infrastructure projects that reduce flood risk or protect properties is underway. Many of the projects are complex and will occur over multiple years. Most are weather dependent and often physical work can only occur during the summer season.
- 22 The time frames provided are as of March 2024 and are not final. They will be refined as more detail on projects is provided by Councils and through the project delivery plan (PDP) process. The PDP process ensures the information is tested and

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<sup>1</sup> Consent has not yet been secured for valuation of the 7<sup>th</sup> marae.

critiqued by CIP who looks for opportunities to align projects, deliver them consecutively and provide advice on efficient delivery.

- 23 The Auckland Council anticipates that all nine community flood risk mitigation projects will have completed feasibility and assessment by Q4 2024 with five beginning construction by Q4 2026. The Council anticipates completion of the majority of community risk mitigation projects by Q4 2029 and the completion of property level risk mitigation projects by Q3 2026, with the completion of all projects by 2031. This is based largely on when it expects to be able to afford its share of the costs.
- 24 The Gisborne District Council has identified one major risk mitigation project. That is a continuation of stop bank work protecting 10,000 hectares of horticultural land, Gisborne City, and surrounding townships. The Council is also undertaking property level interventions for 175 properties.
- 25 The Hawke's Bay Regional Council (HBRC) has identified 11 community risk mitigation projects to address flood hazards. Physical works on a few small projects such as channel river management, existing stop bank enhancements and drainage culverts are due to start construction this summer. Large complex projects are anticipated to take four to five years to design and construct. HBRC anticipates that all flood mitigation projects will be complete by 2029. CIP and CRU are examining these timeframes closely as the planning phases progress.

#### **Silt and woody debris removal and roading infrastructure projects contribute to regional and local economies**

- 26 A key aspect of recovery is making regional and local economies stronger by replacing and repairing road and flood infrastructure to connect communities and protect businesses and properties. Sediment and woody debris removal and treatment removes risk to life and infrastructure and returns land to productivity.
- 27 The Tairāwhiti region has received \$60.2m from Government (to February 2024) and removed 235,838 tonnes of sediment and woody debris. It received an additional \$18m for woody debris treatment to sustain operations until 30 June 2024 and \$5.6m for commercial sediment removal in February 2024.
- 28 The Hawke's Bay region has received \$172.2m and removed 1.4 million cubic metres of sediment (up to January 2024) and an additional \$40m in February 2024 to sustain operations until 30 June 2024.
- 29 Removal of material beyond June 2024 is subject to additional Crown funding.
- 30 The Primary Producer Finance Scheme, administered by Kānoa, aims to help North Island land-based primary producers that have been severely impacted by the events. The total funding available is \$240 million and must be committed by 30 June 2024. Decisions will be sought from Ministers on the remaining applications during June.

- 31 Local roading infrastructure projects are key to connect communities and ensure economic recovery. A range of projects have been funded via the Crown cost-share agreements. Councils expect these projects to continue to be delivered through the 2024 summer season and beyond and complete by 2029.

**New Zealand has a coherent and enduring approach to emergency management and recovery**

- 32 s9(2)(f)(iv)
- 33 Recovery structures and approaches after each natural disaster or severe weather event have typically been developed in a bespoke way. While some arrangements exist (such as under the Civil Defence Emergency Management Act 2002), developing an approach that can be applied to different scenarios will enable responses to future events to be more effective, and will provide greater certainty to those affected. It will also enable the Government to plan strategically for the funding of recovery.

**Responsibilities, governance, and reporting**

- 34 I will monitor progress towards achieving 100% targets in land categorisation and buyout offers through regular weekly reporting from the CRU. I will also actively monitor flood mitigation and infrastructure projects and local road transport projects through monthly reporting from the CRU.
- 35 The CRU will also provide weekly updates on sediment and woody debris removal and treatment.

**Consultation**

- 36 The CRU has worked closely with Crown Infrastructure Partners on categorisation and infrastructure targets.

**Cost-of-living Implications**

- 37 Ensuring Council targets for recovery works, land categorisation and buyouts are met provides homeowners with certainty. The ability to settle insurance claims and make decisions about future housing options positively contributes to people’s ability to make decisions about their economic future.

**Financial Implications**

- 38 There are no new financial decisions contained in this paper. Any future decisions on speeding up the NIWE recovery work and for funding for ongoing NIWE recovery work and implementation will include financial analysis at that point.

## Human Rights

39 There are no human rights implications in this paper.

## Use of External Resources

40 No external resources were used in the development or drafting of this paper.

## Proactive Release

41 I intend to proactively release this paper and its associated minute within the standard 30 business days from the decision being made by Cabinet.

## Recommendations

The Minister for Emergency Management and Recovery recommends the Committee:

1. **note** the North Island Weather Events Recovery Framework sets out key goals and targets allowing me to track progress towards final land categorisation, buyout offers, and infrastructure projects being delivered and completed, ensuring property owners have certainty to make decisions about their future; and
2. **note** the Minister for Emergency Management and Recovery will receive weekly and monthly updates to track progress towards the targets Councils have set for completion of land categorisation, buyout offers, infrastructure projects and sediment and woody debris removal.

Authorised for lodgement

Hon Mark Mitchell

**Minister for Emergency Management and Recovery**

Date:

# North Island Weather Events Recovery Framework

**Property owners have certainty so they can make decisions about the future**

### Outcomes

- Severely affected locations are categorised and property owners understand the implications.
- Property owners in category 3 receive voluntary buyout offers.
- Property owners that choose to accept a buyout offer have it processed to settlement quickly.
- Property owners in category 2P have certainty about what property-level interventions are required to mitigate future risk.
- Property owners (and their insurers) in category 2C have information about the community-level risk mitigation projects being undertaken and the project timeframes.
- Decisions to recategorise properties initially categorised as 2A (holding category) are completed in a timely manner.

**New Zealand has a coherent and enduring approach to emergency management and recovery**

### Outcomes

- Government receives advice and options for settings to enhance New Zealand's emergency management and recovery system in the future.
- Policy advice will be coordinated across related portfolios such as resource management, local government, climate adaptation, water services, and funding.

**People can move forward with their lives**

**Regional and local economies are strong**

### Outcomes

- Sediment and woody debris is removed and treated to remove risk to life and infrastructure and return land to productivity.
- Businesses and primary producers that have a reasonable chance of returning to viability are supported through loans and subsidies.
- Local cost-share transport initiatives and state highway projects that connect and provide access to communities are completed on schedule.



# Quarterly Targets categorisation and buyouts 2024

Property owners have certainty to make decisions about the future

**Baseline**  
March 2024

**Target**  
Apr-Jun 2024

**Target**  
Jul-Sep 2024

**Target**  
Oct-Dec 2024

**Target**  
Jan-Mar 2025

## Affected properties are categorised (Category 1, 2B, 2C or 3).

| Categorisation   | Baseline   |   | Target   |          | Target       |
|--|--|---|--|----------|--------------|
|  | March 2024   |   | Apr-Jun 2024   |          | Jul-Sep 2024 |
|  | March 2024   |   | Apr-Jun 2024   |          | Oct-Dec 2024 |
|  | Jan-Mar 2025   |   |  |          |              |
| <b>Auckland</b><br>>7389 impacted properties<br>2613 have opted in by March 2024 | 29% categorised of those who have opted in.<br>(750) | 87% of affected properties that have opted in.<br>(2,285*)  | 100% (2,676*) (of all properties that have opted in) have a final categorisation.<br><i>*estimate.</i><br><i>This target may be adjusted if additional property owners opt into the land categorisation process.</i> | complete |              |
| <b>Tairāwhiti</b><br>1,970   | 99.9% categorised.<br>(1,969)                        | 100% have a final categorisation.   | complete   | complete |              |
| <b>Hawke's Bay</b><br>2,763  | 72% categorised.<br>(1,998)                          | 90% * have a final categorisation<br><i>*assuming viable options are found for Wairoa and Pōrangahau.</i> | 100% have a final categorisation.  | complete |              |

## Property owners that choose to accept a buyout offer have it settled quickly.

| Cat 3 Buyouts                               | Baseline                            |     | Target       |          | Target   |
|---|-------------------------------------|-----|--------------|----------|--|
|   | March 2024                          |     | Apr-Jun 2024 |          | Jul-Sep 2024   |
|   | March 2024                          |     | Apr-Jun 2024 |          | Oct-Dec 2024   |
|   | Jan-Mar 2025                        |     |              |          |  |
| <b>Auckland</b><br>(estimated 600 eligible) | 16% (97 offers made)<br>24 settled. | 30% | 50%          | 70%      | Auckland Council estimates 90% complete by Jan-Mar 2025. This target may be adjusted if additional property owners opt into the land categorisation process. |
| <b>Tairāwhiti</b><br>(53 eligible)          | 9% (s9(2)(a) settled.)              | 80% | 100%         | complete |  |
| <b>Hawke's Bay</b><br>(166 eligible)        | 38% (64 offers made)<br>30 settled. | 80% | 100%         | complete |  |

| Whenua Māori   | Baseline   |  | Target   |          | Target       |
|--|--|--|--|----------|--------------|
|  | March 2024   |  | Apr-Jun 2024   |          | Jul-Sep 2024 |
|  | March 2024   |  | Apr-Jun 2024   |          | Oct-Dec 2024 |
|  | Jan-Mar 2025   |  |  |          |              |
| <b>Marae and whenua Māori</b><br>(7 eligible* marae)<br><br><i>*eligibility determined once Council has categorised properties as category 3</i> | 90% of eligible whenua Māori identified.<br><br>Valuations on 6 marae are complete (1 Marae has not yet consented to a valuation). | 100% of eligible whenua Māori identified.<br><br>100% of eligible whenua Māori residents, owners and marae have a valuation completed.<br><br>100% of marae and 75% of whenua Māori residents and owners have a support package offered. | 100% of whenua Māori residents and owners have been offered a support package. | complete |              |



# Category 2 Infrastructure Programme Delivery Tairāwhiti

Key Feasibility assessment Design and consenting Construction and delivery

## Property owners have certainty to make decisions about the future

| Properties protected by risk mitigation projects  | Total Cost | Crown Funding   | Target                                     |
|---|------------|---|--|
| Properties protected by Category 2C risk mitigation projects – including enhanced flood intelligence and Waipaoa stopbanks. (other project details to be finalised) | \$72.4m    | \$65.2m (\$64m from cost-sharing agreements, \$1.2m from Flood Resilience fund – 90% of total estimated cost) | All 2C projects are complete by 2028.      |
| 175 properties categorised 2P are raised to reduce vulnerability  | \$15m      | \$15m   | Category 2P work is complete by June 2025. |

Tairāwhiti

| Category 2 Projects  | Properties benefit                | 2023  |    | 2024 |    |    |    | 2025 |    |    |    | 2026 |    |    |    | 2027 |    |    |    | 2028 |    |    |    | 2029 |    |    |    | 2030 |    |    |    | 2031 |  |  |  |
|--|-----------------------------------|---|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|--|--|--|
|  |                                   | Q3  | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 |      |  |  |  |
| <u>Enhanced Flood Intelligence</u><br>Improved forecasting precision installing and monitoring equipment   |                                   |   |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |
| <u>Resilient homes</u><br>Lifting houses to protect from flooding  | 175                               |   |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |
| <u>Waipaoa Stopbanks</u><br>Stopbank improvements and upgrades   | 10,000 hectares and Gisborne City |   |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |
| Other category 2C risk mitigation projects – details to be finalised by Gisborne District Council in April |                                   | Gisborne District Council will deliver a detailed project plan for remaining projects, to be discussed at early April 2024 CRU/CIP governance meeting |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |

Proactively Released

# Category 2 Infrastructure Programme Delivery Hawke’s Bay

Property owners have certainty to make decisions about the future

Key Feasibility assessment Design and consenting Construction and delivery

| Properties protected by risk mitigation projects   | Total Cost | Crown Funding   | Target                             |
|--|------------|---|------------------------------------|
| 929 properties benefit from 2C risk mitigation projects (Hawke’s Bay has category 2P property) | \$249.5m   | \$206.m (75.15% of 2C projects, excluding Wairoa which is 100% Crown funded. Includes 2.5m from flood resilience fund for the Waiapawa stopbanks) | All projects are complete by 2029. |

| Project  | Properties Protected | 2023 |    | 2024 |    |    |    | 2025 |    |    |    | 2026 |    |    |    | 2027 |    |    |    | 2028 |    |    |    | 2029 |    |    |    | 2030 |    |    |    | 2031 |  |  |  |  |  |  |
|--|----------------------|------|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|--|--|--|--|--|--|
|  |                      | Q3   | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 |      |  |  |  |  |  |  |
| <u>Havelock North</u><br>Stream channel work                             | 41                   |      |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |  |  |  |
| <u>Waipawa</u><br>Stopbank to protect the drinking water treatment plant | N/A                  |      |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |  |  |  |
| <u>Telemetry</u><br>Scope and equipment for warning system               | N/A                  |      |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |  |  |  |
| <u>Waiohiki</u><br>Stopbank, drainage, swales and culverts               | 11                   |      |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |  |  |  |
| <u>Omāhu</u><br>Stopbank and culvert enhancements                        | N/A                  |      |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |  |  |  |
| <u>Whirinaki</u><br>Drainage improvements and stopbank enhancements      | 38                   |      |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |  |  |  |
| <u>Pumpstation repairs</u>   | N/A                  |      |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |  |  |  |
| <u>Pōrangahau</u><br>Stopbank and river channel work                     | 138                  |      |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |  |  |  |
| <u>Pākōwhai</u><br>Stopbank, improvements and river channel management   | 74                   |      |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |  |  |  |
| <u>Wairoa</u><br>Flood protection, drainage and channel management       | 627                  |      |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |  |  |  |  |  |  |

\*CIP and CRU working with Hawke’s Bay local authorities to identify which projects can be brought forward and completed earlier

Hawke’s Bay

# Quarterly Targets Local Transport Projects

**Regional and local economies are strong**

Key ▲ Project Delivery Plan Approval Received

Planning and investigation

Design and consent

Construction and delivery

Auckland

| Roading repairs and recovery       |      | Total Cost (100% crown funding) |      | Baseline (March 2024)                          |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      | Target                               |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
|------------------------------------|------|---------------------------------|------|--|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|--------------------------------------|----|----|------|----|----|----|------|----|----|----|--|--|--|--|--|
|                                    |      | \$110m                          |      | 338 of 559 slips and road drop-outs remediated |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      | All projects complete by April 2026. |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Project                            | 2023 |                                 | 2024 |  |    |    | 2025 |    |    |    | 2026 |    |    |    | 2027 |    |    |    | 2028 |                                      |    |    | 2029 |    |    |    | 2030 |    |    |    |  |  |  |  |  |
|                                    | Q3   | Q4                              | Q1   | Q2   | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2                                   | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 |  |  |  |  |  |
| Road slip remediations and repairs |      |                                 | ▲    |  |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                      |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Manukau Heads road repair          |      |                                 | ▲    |  |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                      |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Mill Flat Road bridge              |      |                                 | ▲    |  |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                      |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |

Tairāwhiti

| Roading repairs and recovery                                  |                        | Total Cost (100% crown funding) |      | Baseline (March 2024)          |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      | Target                              |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
|---|------------------------|---------------------------------|------|--------------------------------|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|-------------------------------------|----|----|------|----|----|----|------|----|----|----|--|--|--|--|--|
|   |                        | \$125m                          |      | 9 of 35 green bridges repaired |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      | All projects complete by June 2029. |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Project   | 2023                   |                                 | 2024 |                                |    |    | 2025 |    |    |    | 2026 |    |    |    | 2027 |    |    |    | 2028 |                                     |    |    | 2029 |    |    |    | 2030 |    |    |    |  |  |  |  |  |
|   | Q3                     | Q4                              | Q1   | Q2                             | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2                                  | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 |  |  |  |  |  |
| Tiniroto Road - stage one                                     |                        |                                 | ▲    |                                |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Green Bridges – replacement of safety features for 35 bridges |                        |                                 | ▲    |                                |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Black Bridges – rebuilding two bridges – stage one            |                        |                                 | ▲    |                                |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Red/Orange Bridges – 56 bridges requiring structural changes  |                        |                                 |      |                                |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Multiple slip sites repair                                    | To be updated in April |                                 |      |                                |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |

Hawke's Bay

| Roading repairs and recovery   |                             | Total Cost (100% crown funding) |      | Baseline (March 2024)                                     |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      | Target                              |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
|--|-----------------------------|---------------------------------|------|---|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|-------------------------------------|----|----|------|----|----|----|------|----|----|----|--|--|--|--|--|
|  |                             | \$252.6m                        |      | 590 slip sites repaired. Two culverts nearing completion. |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      | All projects complete by June 2027. |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Project  | 2023                        |                                 | 2024 |   |    |    | 2025 |    |    |    | 2026 |    |    |    | 2027 |    |    |    | 2028 |                                     |    |    | 2029 |    |    |    | 2030 |    |    |    |  |  |  |  |  |
|  | Q3                          | Q4                              | Q1   | Q2  | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2                                  | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 |  |  |  |  |  |
| Slip repairs (Tier 0 and 1) - completed  |                             |                                 | ▲    |   |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Central Hawke's Bay repairs  |                             |                                 | ▲    |   |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Crystal Twin Culvert – Matahorua   |                             |                                 | ▲    |   |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Te Reinga Bridge replacement   |                             |                                 |      |   |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Dartmoor road slip / drop out  | Remaining PDP's due Q2 2024 |                                 |      |   |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |
| Bridge replacement: Puketapu, Kereru gorge, Natapiro, Aropoanui, Rissington and other roading projects |                             |                                 |      |   |    |    |      |    |    |    |      |    |    |    |      |    |    |    |      |                                     |    |    |      |    |    |    |      |    |    |    |  |  |  |  |  |

# Quarterly Targets Economic Recovery and Future Policy Work

## Regional and local economies are strong

|   | Baseline<br>March 2024  | Target<br>Apr-Jun 2024  | Target<br>Jul-Sep 2024  | Target<br>Oct- Dec 2024                    | Target<br>Jan-Mar 2025  |
|---|---|---|---|--|---|
| <b>Tairāwhiti: Sediment and woody debris removal</b><br>A further 1.2 million cubic metres of woody debris remains to be cleared over a 3-year period.                            | Up to Feb 2024, \$60.2m had been spent to remove 235,838 tonnes. In Feb 2024, received an additional \$18m for woody debris treatment 2024 to sustain operations until 30 June 2024 and \$5.6m for commercial sediment removal. | Commercial sediment removal complete.<br>An additional 150,000 tonnes of woody debris removed from active sites.        | Further targets contingent on additional \$100m in Crown funding. |  |   |
| <b>Hawke’s Bay: Sediment and woody debris removal</b><br>A further 1.2 million cubic metres of sediment and debris is targeted for removal over a one-year period.                | Up to Jan 2024, \$172.2m had been spent to remove 1.4 million cubic metres. In Feb 2024, received an additional \$40m to sustain operations until 30 June 2024.   | All remaining woody debris in Wairoa removed and treated.<br>All high-priority sediment removed (600,000 cubic metres). | Further targets contingent on additional \$20m in Crown funding.  |  |   |
| <b>North Island Weather Event Primary Producer Finance Scheme loans</b>   | Total funding \$240m  | All remaining funding decisions are made by June.   |   |  |   |
| <b>Near-term risk mitigation initiatives</b><br>\$46.9m Crown funding allocated to 30 initiatives across the five NIWE-affected regions that do not have cost-share arrangements. |   | 100% of projects underway and 10% (3) projects are complete by June 2024.   | 13% (4) projects are complete by June 2024.                       | 16% (5) projects are complete by Dec 2024. | 36% (11) of projects are complete by Mar 2025.<br>100% of projects are complete by June 2025. |

## A coherent and enduring approach

|  | Baseline<br>March 2024 | Target<br>Apr-Jun 2024 | Target<br>Jul-Sep 2024                  | Target<br>Oct- Dec 2024 | Target<br>Jan-Mar 2025 |
|--|------------------------|------------------------|---|-------------------------|------------------------|
| Government receives advice and options for settings to enhance New Zealand’s emergency management and recovery system in the future. |                        |                        | Policy advice to Minister by September. | s9(2)(f)(iv)            |                        |

# Near-term risk mitigation initiatives Programme Delivery

**Regional and local economies are strong**

Key Planning and investigation Design and consent Construction and delivery

## Risk mitigation initiatives

## Crown Funding

## Target

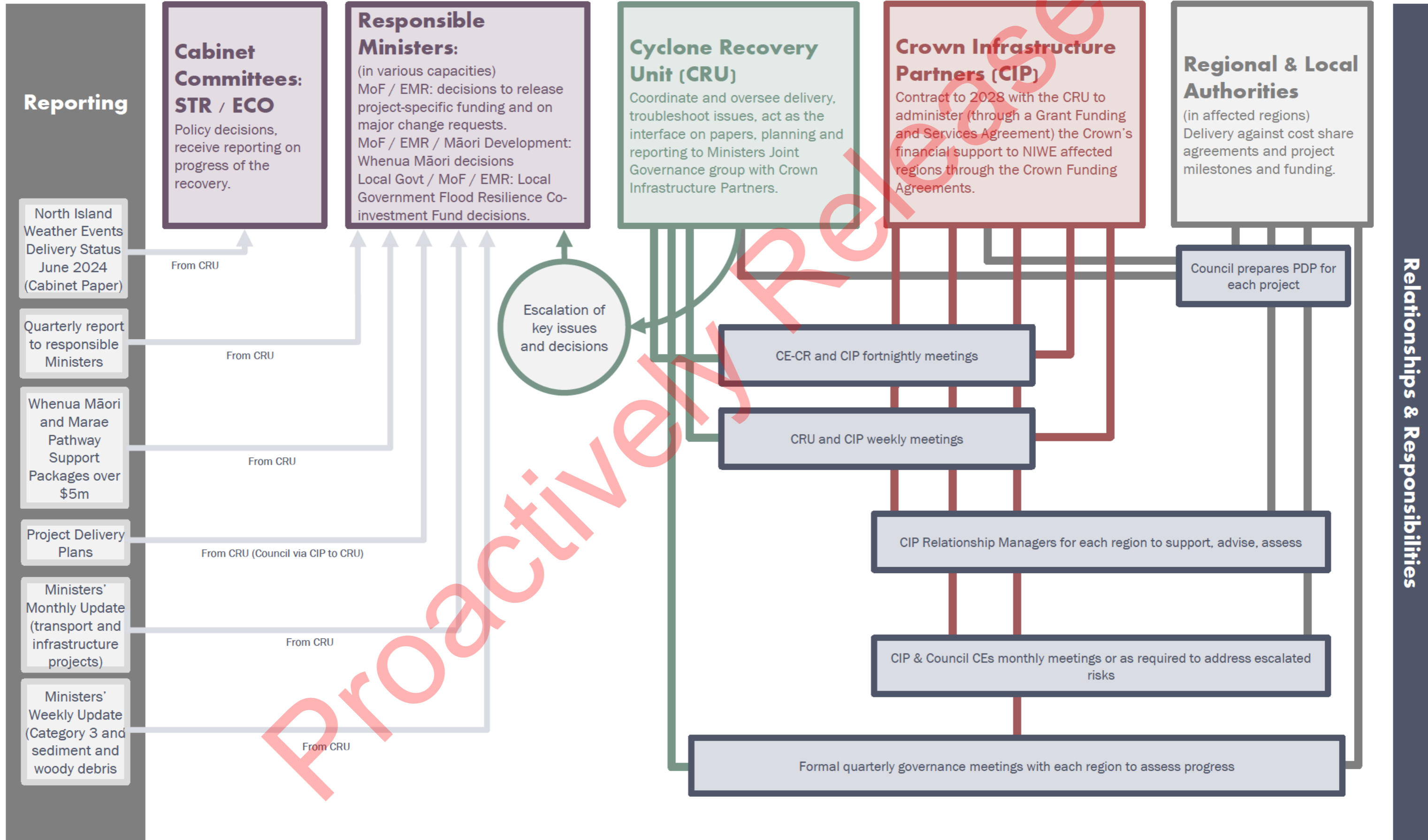
Projects in other NIWE-affected areas (those without cost-share agreements), funded from the Local Government Flood Resilience Co-investment Fund

\$46.9m

All projects are complete by June 2025.

|  | # of initiatives | Crown Funding | 2023 |    | 2024 |    |    |    | 2025 |    |    |    | 2026 |    |    |    |  |
|--|------------------|---------------|------|----|------|----|----|----|------|----|----|----|------|----|----|----|--|
|  |                  |               | Q3   | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 | Q1   | Q2 | Q3 | Q4 |  |
| <b>Northland</b>   | 11               | \$12.9m       |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Short-term work, including Awakino river mouth cleaning, Murphy Bower stopbank, and Kaipara stormwater improvements (Robert Street and Beach Road) |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Stopbank enhancements  |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| River channel clearance, including flood intelligence systems  |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Whangārei reticulated stormwater improvements  |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Flood resilience of Māori communities and marae  |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| <b>Waikato (including Thames-Coromandel)</b>   | 9                | \$9.1m        |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Grahams Creek Flood Scheme Enhancement   |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Other river channel clearance, including flood intelligence systems  |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Property protection works  |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Major slip remedial work (Thorton Bay)   |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| <b>Bay of Plenty (Tauranga)</b>  | 1                | \$7.3m        |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Remediation of land slips that are putting homes at risk   |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| <b>Manawatū-Whanganui</b>  | 3                | \$6.0m        |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Resilience of the Stanway-Halcombe water scheme  |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Flood forecasting & communication resilience upgrades in Horizons Region   |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Stopbank enhancements (Pohangina Catchment)  |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| <b>Wellington (Wairarapa)</b>  | 6                | \$11.6m       |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Elevating/relocating dwellings   |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Dwellings wastewater inflow protection   |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| Stopbank enhancements  |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |
| River channel clearance, including flood intelligence systems  |                  |               |      |    |      |    |    |    |      |    |    |    |      |    |    |    |  |

# NIWE Recovery System: Responsibilities, Governance & Reporting







# Cabinet

## Minute of Decision

*This document contains information for the New Zealand Cabinet. It must be treated in confidence and handled in accordance with any security classification, or other endorsement. The information can only be released, including under the Official Information Act 1982, by persons with the appropriate authority.*

### Report of the Cabinet Economic Policy Committee: Period Ended 29 March 2024

On 2 April 2024, Cabinet made the following decisions on the work of the Cabinet Economic Policy Committee for the period ended 29 March 2024:

|                 |   |            |
|-----------------|---|------------|
| Out of scope    | [Redacted]  | [Redacted] |
| [Redacted]      | [Redacted]  | [Redacted] |
| [Redacted]      | [Redacted]  | [Redacted] |
| [Redacted]      | [Redacted]  | [Redacted] |
| ECO-24-MIN-0039 | <b>North Island Weather Events Recovery Framework</b><br>Portfolio: Emergency Management and Recovery | CONFIRMED  |
| Out of scope    | [Redacted]  | [Redacted] |
| [Redacted]      | [Redacted]  | [Redacted] |
| [Redacted]      | [Redacted]  | [Redacted] |

Out of scope

[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

Rachel Hayward  
Secretary of the Cabinet

Proactively Released



# Cabinet Economic Policy Committee

## Minute of Decision

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### North Island Weather Events Recovery Framework

**Portfolio**                      **Emergency Management and Recovery**

On 27 March 2024, the Cabinet Economic Policy Committee:

- 1        **noted** that the North Island Weather Events Recovery Framework, attached under ECO-24-SUB-0039, sets out key goals and targets allowing the Minister for Emergency Management and Recovery to track progress towards final land categorisation, buyout offers, and infrastructure projects being delivered and completed, ensuring property owners have certainty to make decisions about their future;
- 2        **noted** that the Minister for Emergency Management and Recovery will receive weekly and monthly updates to track progress towards the targets that councils have set for completion of land categorisation, buyout offers, infrastructure projects and sediment and woody debris removal.

Rachel Clarke  
Committee Secretary

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**Present:**

Rt Hon Christopher Luxon  
Rt Hon Winston Peters  
Hon David Seymour  
Hon Nicola Willis (Chair)  
Hon Brooke van Velden  
Hon Shane Jones  
Hon Chris Bishop  
Hon Judith Collins  
Hon Mark Mitchell  
Hon Todd McClay  
Hon Tama Potaka  
Hon Melissa Lee  
Hon Penny Simmonds  
Hon Chris Penk  
Hon Andrew Hoggard  
Hon Mark Patterson  
Simon Court MP

**Officials present from:**

Office of the Prime Minister  
Officials Committee for ECO