

FAQs to Support the Release of the Implementation Unit's 2022 Work Plan

What is the purpose of the Implementation Unit?

The purpose of the Implementation Unit is to support agencies who are implementing complex policy programmes and Government priorities, to help set up these programmes for successful delivery, and to provide assurance to Ministers and senior Public Service leaders that these selected priority programmes are on track to deliver their intended benefits in the intended timeframes.

How were programmes chosen to be included in the Unit's work plan for 2022?

The Unit has focussed on Government priority projects, where successful delivery will generate significant benefits for New Zealanders. Programmes that were selected for inclusion in the Unit's work plan for 2022 are all complex programmes or initiatives that are multi-year; generally involve several agencies in the delivery phase; and represent a significant financial commitment from the Government.

What Programmes were included in the Unit's work plan for 2022?

The Unit has added six new priority programmes to its work plan for 2022. These are: Te Aorerekura – the national strategy to eliminate family violence and sexual violence; the Three Waters reform programme; Emissions Reduction Plan; Immigration Rebalance; the Health system reforms; and He Waka Eke Noa.

The Unit will also continue its work across five programmes with which it commenced work in 2021. These are: the New Zealand Upgrade Programme (transport); Carbon Neutral Government Programme; Infrastructure Reference Group projects; Budget 2019 Mental Health and Addiction Package; and Emergency and Transitional Housing.

You can see the reports from the Unit's work in 2021 on these programmes [here](#).

How will the Unit intervene in each of the programmes?

The scope and length of the Unit's involvement varies across each programme, depending on the stage of the programme and the complexity of the work.

The Unit's involvement in each programme will differ, but generally will involve two types of intervention. The Unit may work alongside agencies to assist with implementation planning or implementation, depending on the stage of the programme. The Unit will also undertake stocktakes of progress to assess agencies' delivery of key programmes. Over some programmes (for example, the Budget 2019 Mental Health and Addiction Package, and the Three Waters reform programme), the Unit's scope of work will include both types of intervention.

How will the Unit report back its findings?

The Unit regularly reports back its findings to the Deputy Prime Minister (DPM) and DPM reports back to Cabinet. The Unit's reports will be proactively released in accordance with the normal timeframes.

Will other programmes of work be included in the Unit's work programme for 2022?

The Unit has retained capacity in the second half of 2022 to add in additional priority policy programmes. It will undertake a mid-year assessment of its work programme to scope the inclusion of any additional policy programmes in July 2022.